

Effective Project Management Traditional Agile Extreme

Management and enables them to deal with the demands and complexities of modern, agile systems/software/hardware development teams. The book examines the project/program manager beyond the concepts of leadership and aims to connect to employees' sense of identity. The text examines human psychological concepts such as "locus of control," which will help the manager understand their team members' view and how best to manage their "world" contributions. The authors cover new management tools and philosophies for agile systems/software/hardware development teams, with a specific focus on how this relates to engineering and computer science. This book also includes practical case studies. Discusses management skills needed as they relate to the advances in software development practices Examines how to manage an agile development team that includes teams across geographically, ethnically, and culturally diverse backgrounds Embraces all of the aspects of modern management and leadership

"Robert Wysocki does it again, and again. He has evolved from a project management expert and guru to the preeminent thought leader on managing

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complexity in the 21st century! Wysocki's approach is to use an adaptive framework and decision-making tool which includes a robust project management methodology that seamlessly integrates change, and can be applied to all types of projects across industries. This adaptive complex project framework is aligned with the most contemporary principles of innovation, agility, and lean approaches to change, and represents the most advanced thinking in applied complex project management to date." —Kathleen Hass, Project Management and Business Analysis Practice Leader, Consultant, and PMI award-winning author of *Managing Complex Projects: A New Model With* technology continuing to invade the business world and the convergence of complexity, uncertainty, and constant change, a whole new class of projects has emerged for which traditional project management models such as Waterfall are totally insufficient. These are called complex projects. Extreme Project Management models and a variety of Agile Project Management models such as Scrum, Rational Unified Process, Feature-Driven Development, and Dynamic Systems Development Method have emerged, but project failure rates have not been measurably reduced. Effective Complex Project Management offers a proven solution to managing any project that must succeed in the face of organizational complexity and market uncertainty, in

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the form of an adaptive complex project framework. Developed, refined, and validated through 20+ years of client experiences and feedback from project management thought leaders, this framework and robust methodology has demonstrated a favorable impact on project and program management success rates. Dr. Wysocki demonstrates that for program and project managers to be consistently successful in managing complex projects, they need to include in their project management portfolio of processes an adaptive framework that continuously analyzes and adapts to changing and modifying conditions even to the point of changing project management models mid-project. The author's adaptive complex project framework is currently the only robust tool to offer an orderly approach to do just that. When applied and managed correctly, this intuitive framework that proceeds from ideation to set-up to execution has proven to deliver on the purpose of programs and projects without fail, in the form of desired business value.

Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk. The first hands-on guide is designed to help public sector leaders reap the rewards of agile methods, based on the latest national and international research.

Today's projects are more complex and challenging

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than ever, and project managers need all the help they can get to succeed amid shifting priorities, interruptions, inadequate funding, expectations of multiple stakeholders, and other obstacles. A practical on-the-job resource for project managers in any industry, this fully revised and updated edition of *The Project Management Tool Kit* is packed with results oriented, practical tips. Complete with checklists, examples, and clear graphics, *The Project Management Tool Kit* offers 100 practical, use-them-now strategies for mastering any project challenge.

Best practices for managing projects in agile environments—now updated with new techniques for larger projects Today, the pace of project management moves faster. Project management needs to become more flexible and far more responsive to customers. Using Agile Project Management (APM), project managers can achieve all these goals without compromising value, quality, or business discipline. In *Agile Project Management, Second Edition*, renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM, extending and refining it to support even the largest projects and organizations. Writing for project leaders, managers, and executives at all levels, Highsmith integrates the best project management, product management, and software development practices into an overall framework designed to

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support unprecedented speed and mobility. The many topics added in this new edition include incorporating agile values, scaling agile projects, release planning, portfolio governance, and enhancing organizational agility. Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value, quality, and constraints. This edition's coverage includes: Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management, and when they won't Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance, project and iteration management, and technical practices Optimizing all five stages of the agile project: Envision, Speculate, Explore, Adapt, and Close Organizational and product-related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The "Agile Triangle": measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

The book is intended to provide a much deeper understanding of agile principles, methodologies,

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and practices to enable project managers to develop a more agile approach and understand how to blend and tailor agile and traditional principles, methodologies, and practices to create an appropriate balance of control and agility to fit a business environment as well as the risks and complexities of any individual project. The book will also provide business managers and leaders an understanding of how to fit agile methodologies into an overall business strategy that provides the right balance of control and agility for their business. Presents a step-by-step guide to effectively manage the computer software development process. When software development teams move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-driven” methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute’s classic, methodology-independent techniques and

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terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile--covering the emotional challenges, personal values, and key leadership traits you'll need to succeed. Coverage includes

- Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences
- Understanding the role and value of agile techniques such as iteration/release planning and retrospectives
- Using agile techniques to systematically and continually reduce risk
- Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement
- Learning to trust your teams and listen for their discoveries
- Procuring, purchasing, and contracting for software in agile, collaborative environments
- Avoiding the common mistakes software teams make in transitioning to agile
- Coordinating with project management offices and non-agile teams
- "Selling" agile within your teams and throughout your organization

For every project manager who wants to become more agile. Part I An Agile Overview 7 Chapter 1 What is "Agile"? 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in

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Detail 37 Part II The Bridge: Relating PMBOKR
Guide Practices to Agile Practices 49 Chapter 4
Integration Management 51 Chapter 5 Scope
Management 67 Chapter 6 Time Management 83
Chapter 7 Cost Management 111 Chapter 8 Quality
Management 129 Chapter 9 Human Resources
Management 143 Chapter 10 Communications
Management 159 Chapter 11 Risk Management 177
Chapter 12 Procurement Management 197 Part III
Crossing the Bridge to Agile 215 Chapter 13 How
Will My Responsibilities Change? 217 Chapter 14
How Will I Work with Other Teams Who Aren't Agile?
233 Chapter 15 How Can a Project Management
Office Support Agile? 249 Chapter 16 Selling the
Benefits of Agile 265 Chapter 17 Common Mistakes
285 Appendix A Agile Methodologies 295 Appendix
B Agile Artifacts 301 Glossary 321 Bibliography 327
Index 333

Successful project management is increasingly vital to all organizations, driven by the demands of global competition, rapid technological growth, and faster time to market (just to name a few). For those in technology fields, project management skills are fast becoming a required core competency. And those who have mastered these skills continue to be in high demand worldwide, commanding higher salaries than those around them. But how does one extend those skills or acquire them in the first place? Fundamentals of Technology Project Management is a great place to start. Of the hundreds of project management books on

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the market, precious few address the unique needs of the IT project manager. Unlike most other project management books, *Fundamentals of Technology Project Management* tackles the specific issues that technology professionals must face, such as understanding technology resources, managing project scope and feature creep, and meeting client expectations, among many others. Whether you're a college student, a software engineer, or an IT professional, *Fundamentals of Technology Project Management* will help you gain a comprehensive understanding of the project management life cycle and learn how to manage it – from first steps on through to intermediate topics (as well as some advanced ones). Author Colleen Garton explains — in easy-to-understand language— not only the what but the how of IT projects. What's more, unlike general project management books, the examples and case studies in this book are all based on technology projects, making them far more relevant to the learner. Also included is a content-rich CD-ROM loaded with features to make the life of any IT project manager (or the IT professional with project management responsibilities) far easier. There are document templates you can use for all phases of the project — from the initial RFP to closing reports. Plus, the author steps you through meeting agendas, status reports, cost analysis, technical specifications, and more. In addition to the document templates, you're provided with PowerPoint slides that can be modified and used for reporting progress to users and management. The continuing rise in importance of project management

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cannot be denied. Let this book be your guide to becoming a more effective, more efficient IT project manager. With Fundamentals of Technology Project Management you will:

- Discover the top ten reasons projects fail
- Master the five keys to project success
- Explore the six phases of the project lifecycle, step by step
- Review the documents necessary for good project management and learn how to complete them
- Understand the warning signs of a project in trouble and learn how to get it back on track
- Learn Quality Management and Quality Assurance practices in easy-to-understand terms
- Acquire practical ways to develop effective leadership and team-building skills

What is Agile Project Management and will it bring my project in on time and budget? If you need a solid understanding of how Agile Project Management works so your projects can fully benefit from using this innovative and powerful approach, this book is essential reading. Brilliant Agile Project Management does more than just talk you through the techniques and processes

- focussing on real-life use of Agile in business environments, it provides practical advice and techniques on how to implement and work with Agile, so you always know exactly what to do and say to make your project a success.
- Assess whether your organisation or project is right for using APM
- Understand how to implement APM into any project
- Overcome common problems with APM

Get up to speed with Agile Project Management and get ahead – fast!
Your Hands-On, "In-the-Trenches" Guide to Successfully Leading Agile Projects Agile methods promise to infuse

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development with unprecedented flexibility, speed, and value and these promises are attracting IT organizations worldwide. However, agile methods often fail to clearly define the manager's role, and many managers have been reluctant to buy in. Now, expert project manager Sanjiv Augustine introduces agility "from the manager's point of view, offering a proven management framework that addresses everything from team building to project control. Augustine bridges the disconnect between the assumptions and techniques of traditional and agile management, demonstrating why agility is better aligned with today's project realities, and how to simplify your transition. Using a detailed case study, he shows how agile methods can scale to succeed in even the largest projects: Defining a high-value role for the manager in agile project environments Refocusing on "outcomes--not rigid plans, processes, or controls Structuring and building adaptive, self-organizing "organic teams" Forming a guiding vision that aligns your team behind a common purpose Empowering your team with the information it needs to succeed Managing the flow of customer value from one creative stage to the next Leveraging your team members strengths as "whole persons" Implementing full-life-cycle agility: from planning and coding to maintenance and knowledge transfer Customizing agile methods to your unique environment Becoming an "adaptive leader" who can inspire and energize agile teams Whether you're a technical or business manager, "Managing Agile Projects" gives you all the tools you need to implement agility in "your environment and reap its full benefits.

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MEET YOUR GOALS—ON TIME AND ON BUDGET.

How do you rein in the scope of your project when you've got a group of demanding stakeholders breathing down your neck? And map out a schedule everyone can stick to? And motivate team members who have competing demands on their time and attention?

Whether you're managing your first project or just tired of improvising, this guide will give you the tools and confidence you need to define smart goals, meet them, and capture lessons learned so future projects go even more smoothly. The HBR Guide to Project Management will help you: Build a strong, focused team Break major objectives into manageable tasks Create a schedule that keeps all the moving parts under control Monitor progress toward your goals Manage stakeholders' expectations Wrap up your project and gauge its success

Agile project management is a proven approach for designing and delivering software with improved value to customers. Agility is all about self-directed teams, feedback, light documentation, and working software with shorter development cycles. The role of the project manager with agile differs significantly from traditional project management in that there is minimal up-front planning. Agile for Project Managers will help project managers from any industry transition to agile project management. The book examines the project management component of agility, concentrating on

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industry standards, certifications, and being agile. It also compares agile methods to traditional project management methods throughout to provide readers with a clear understanding of the differences between the two. The book's focus is in alignment with the Project Management Institute (PMI®) Agile Certified Practitioner (PMI-ACP®) credential—making it an ideal resource for anyone preparing for the PMI-ACP® exam. Coverage includes: Agile as a project management methodology Agile teams Agile tools and techniques Flavors of agile Agile principles Agile certifications The book provides readers with the understanding required to decide which projects will benefit from agile. It also includes information that can help readers to assess their organizations' readiness for agile methods. Complete with a list of agile training providers, the book will help certified project managers make a smooth transition to agile project management and will provide newcomers with the basic knowledge needed to pass the PMI-ACP® exam, the first time around.

The rules and practices for Scrum—a simple process for managing complex projects—are few, straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand

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how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment!

The Gospel According to Mamma is a collection of twenty-one extraordinary lessons the author learned from her charming and captivating mamma. These “mamma teachings” are packed with sassy inspiration, practical insights and real-life anecdotes. Leaving Georgia with her mamma late one September night when her daddy was en route to end their lives marked the beginning of a lifetime of instruction. How to maintain faith in God and yourself, love the hell out of folks and be happy when there's no obvious reason to be are just a few of the messages you'll find in this book. PRAISE FOR THE GOSPEL ACCORDING TO MAMMA

“Annette’s first book is a winner! She picked the perfect subject – her irrepressibly joyous mother, who has given her daughter important and inspiring words of wisdom to cherish. If you yearn to help your daughter navigate life

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experiences with assurance and spunk, give her *The Gospel According to Mamma.*” —Mary Jo Beebe, coauthor of *Jesus’ Healings and New Testament Healings* “If only there were more mothers like Annette Bridges’ mamma: always encouraging, always believing the best of her children, a ‘steel magnolia’ whose motherly advice is based on the Bible and common sense. Remembering events in her own past, Annette gives us 21 valuable life lessons based on the wisdom of her indefatigable Southern mamma.”—Renee Corley, former editor at UPI’s religionandspirituality.com “Once you get to the end of reading about Mamma and her wonderful lessons, you will walk away a little wiser. Annette puts life in perspective. She lives a fulfilling life, just as her Mamma taught her. Whether to find your faith, believe in your self or master the ability to see the good in others, Mamma lessons help you find the positive. There is much to learn from these strong and inspiring women.” —SingleMom.com “A look into the heart and soul of Annette Bridges. It could be anyone’s story, but it couldn’t be told any better.” —Bob Belcher, Managing Editor, Corsicana Daily Sun “For anyone who has ever had a mother (and you know who you are), synthesizing that experience can leave many of us speechless. It is ‘good news’ that Annette Bridges is at no loss for words. She liberally shares her mom’s gospel in deep drafts of down-to-earth good sense and faith, liberally laced with Southern humor.” —Susan J. Cobb, author of *Virgin Territory: How I Found My Inner Guadalupe* “Irresistibly heartfelt. Perfect for all mothers and daughters, past, present and future!” —Jennifer Bridges,

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author's daughter and Ph.D. student "I have been hearing stories about Nellie, Annette's Mamma for the last 25 years. Annette makes you feel like you are sitting down with her in her ranch house or on that beach she talks about going to while she shares her Mamma with you from her perspective, with the insights she has gained over her lifetime. I hope you enjoy getting to know Nellie and Annette, 2 Georgia peaches transplanted to Texas. I love the way Annette brings the Bible into her daily life and shares it with us so that we can feel the love of God that is so present today in her life and illustrates how the Bible can show us how to go in ours. Way to go Girlfriend... you finally did it! You wrote a book and it's a winner! I can't wait to share this with my family and friends!" —Kathy Glover, friend to both Annette and her mamma

What can help you build a house, code software, draft a project, or even renovate your business? A whiteboard, a pad of sticky notes... ..and the knowledge of how to use them, of course. Agile project management is the solution people have been looking for. Born out of sheer need nearly two decades ago, agile project management has grown and expanded past the borders of its software development beginnings. These days, companies in marketing, medicine, pharmaceuticals, manufacturing, and even governmental institutions employ agile practices to help their processes, to deliver faster, and to be better at everything they do. To skeptics, agile project management may very well sound like a utopian dream -- but in fact, it is the complete opposite of that. Agile project management comes to oppose idealistic views on

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how projects should be planned. It comes to help you embrace change at its true value and power. It comes to help you deliver better, faster, more qualitative products. Regardless of what industry you work in, you will find genuine value in agile project management -- precisely because it is an approach so flexible and so broad that you simply cannot ignore it these days. This book will help you:

- Understand what agile project management is
- Understand what agile project management is NOT
- Understand the basic principles behind agile project management
- Understand why agile is needed
- Understand where agile comes from
- Understand why agile has so many advantages (and what they are)
- Understand how to actually apply the 12 Agile Principles to real-life work
- Understand why teams love agile project management
- Understand how to build truly agile teams
- Understand how to deploy and scale up your agile projects
- Understand why, sometimes, agile might not seem to work
- Understand that agile can be a hybrid approach and, as such, it can be implemented in traditional companies
- Understand how agile will ultimately change your life

If you are looking for a one-size-fits-all solution to your project management needs, agile is not it. But, to be absolutely honest, nothing will ever offer this to you. There is no magic solution to delivering faster, better products. If you are looking for a comprehensive, compelling, and easy-to-understand book that will teach you the basic tenets of agile without oversimplifying the concepts behind it, then this is what you are searching for. If you want a book that will tell it as it is, a book that will be true to the honesty tenet

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behind agile project management and won't sugar-coat the challenges of embracing this approach, then you are in the right place -- you have just stumbled upon the agile project management book you need to start out in the world of agile (and do it on the right foot). Are you ready to start seeing results? Do you want to transform the way you manage projects and teams? Scroll Up and Click the Buy Now Button! We wish you happy reading and happy learning ahead!

The popular guide to the project management body of knowledge, now fully updated Now in its seventh edition, this comprehensive guide to project management has long been considered the standard for both professionals and academics. With more than 32,000 copies sold in the last three editions, it has now been fully updated to cover the new PMBOK® Guide. Well-known expert Robert Wysocki has added more than 100 pages of new content based on instructor feedback, enhancing the coverage of best-of-breed methods and tools for ensuring project management success. With enriched case studies, accompanying exercises and solutions on the companion website, and PowerPoint slides for all figures and tables, the book is ideal for instructors and students as well as active project managers. Serves as a comprehensive guide to project management for both educators and project management professionals Completely updated to cover the new PMBOK® Guide Examines traditional,

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agile, and extreme project management techniques; the Enterprise Project Management Model; and Kanban and Scrumban methodologies Includes a companion website with exercises and solutions and well as PowerPoint slides for all the figures and tables used Written by well-known project management expert Robert Wysocki Effective Project Management, Seventh Edition remains the comprehensive resource for project management practitioners, instructors, and students. (PMBOK is a registered mark of the Project Management Institute, Inc.)

The popular guide to the project management body of knowledge, now fully updated Now in its eighth edition, this comprehensive guide to project management has long been considered the standard for both professionals and academics, with nearly 40,000 copies sold in the last three editions! Well-known expert Robert Wysocki has added four chapters of new content based on instructor feedback, enhancing the coverage of best-of-breed methods and tools for ensuring project management success. With enriched case studies, accompanying exercises and solutions on the companion website, and PowerPoint slides for all figures and tables, the book is ideal for instructors and students as well as active project managers. Serves as a comprehensive guide to project management for both educators and project management

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professionals Updated to cover the new PMBOK® Sixth Edition Examines traditional, agile, and extreme project management techniques; the Enterprise Project Management Model; and Kanban and Scrumban methodologies Includes a companion website with exercises and solutions and well as PowerPoint slides for all the figures and tables used Written by well-known project management expert Robert Wysocki Effective Project Management, Eighth Edition remains the comprehensive resource for project management practitioners, instructors, and students. (PMBOK is a registered mark of the Project Management Institute, Inc.)

This book is designed to help project managers with a traditional, plan-driven project management background understand the challenges of implementing agile and to develop a more adaptive project management approach. Content is organized into 5 sections: fundamental of agile, agile processes and tools, making agile work for business, implementing agile at the enterprise level, and case studies. It can be used to study for PMI's newly founded ACP exam.

This publication explores the differences between PRINCE2 and DSDM, the most established and internationally recognised project management approaches, as well as discussing where they overlap and how they can be integrated. It shows how users can combine the strength of both

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approaches so that they complement each other and create a new, best of breed framework suitable for all project environments.

A complete workbook for forming, assessing, and developing successful project teams Written by the author of the bestselling Effective Project Management, Second Edition (0-471-36028-7), this book offers a new and unique approach to developing project teams: treat the development of the team just as you would the development of software. Wysocki walks readers through the key phases for assigning project teams, supplementing the discussion with working examples garnered from his years of experience as a consultant to IT and software development project teams. Readers will learn how to use Wysocki's project team analysis tools to analyze their own teams and gain valuable insight into the five typical personality types that most teams will face.

Contents- Conflict Management for Project Managers, Nicki S. Kirchof and John R. Adams, 1982.- Contract Administration for the Project Manager, M. Dean Martin, C. Claude Teagarden, and Charles F. Lambreth, 1983.- Negotiating and Contracting for Project Management. Penny Cavendish and M. Dean Martin, 1982.- An Organization Development Approach to Project Management. John R. Adams, C. Richard Bilbro, and Timothy C. Stockert, 1986.- Organizing for

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Project Management, Dwayne Cable and John R. Adams, 1982.- The Project Manager's Work Environment: Coping With Time and Stress, Paul C. Dinsmore, M. Dean Martin, and Gary T. Huettel, 1985.- Roles and Responsibilities of the Project Manager, John R. Adams and Bryan W. Campell, 1982.- Team Building for Project Managers, Linn C. Stuckenbruck and David Marshall, 1985.

In Personal Effectiveness in Project Management, project manager and professor Zachary A. Wong, PhD provides readers with the tools and techniques that not only help them improve their own personal performance, but that of their project teams as well. Personal Effectiveness begins within. Dr. Wong's decades of Personal Effectiveness experience taught him that learning soft skills requires the same rigor as hard skills. In fact, one of the book's most valuable achievements is putting "soft" skills into a "hard" framework that readers can use for themselves and their team members. The book is divided into four modules, each addressing a different aspect of Personal Effectiveness: Decision-Making, Motivation, Achievement and Sustainability. The book's unique approach takes the reader through the modules, seeking to clarify and optimize the reader's performance in each area.

With 200 pages of new content, the fifth edition of this popular guide gives new or veteran project managers a comprehensive overview of all of the

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best-of-breed project management approaches and tools today, including Traditional (Linear and Incremental), Agile (Iterative and Adaptive), and Extreme. Step-by-step instruction and practical case studies show you how to use these tools effectively to achieve better outcomes of projects at hand. Plus, the book provides full coverage on managing continuous process improvement, procurement management, managing distressed projects, and managing multiple team projects. The companion Web site includes exercises and solutions that accompany the project management instruction in the book.

The PRINCE2 Agile guide supports a new qualification which is being offered as an extension for those who already hold a PRINCE2 Practitioner qualification. PRINCE2 Agile is the most up-to-date and relevant view of agile project management methodologies and the only framework covering a wide range of agile concepts, including SCRUM, Kanban and Lean Startup. Key features: PRINCE2 Agile provides guidance on tailoring PRINCE2 in an agile context and covers: How to tailor the integrated set of PRINCE2 principles, themes and processes How to produce the PRINCE2 management products How to map the common agile roles to the PRINCE2 project management team structure How to incorporate the fundamental agile behaviours, concepts and techniques into PRINCE2 The strength of PRINCE2 lies in the areas of project direction and project management.

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To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK® Guide – Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance®, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK® Guide – Sixth Edition – PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge—including discussion of project management business documents—and information on the PMI Talent Triangle™ and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

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How-to guidance for defining and implementing a complex project performance environment Sharing his forty-five years of project management experience, best-selling author and industry guru Robert Wysocki presents a straightforward, enlightening, and pragmatic guide to help senior managers make the transition to an organization that profits and thrives on complexity. The first book to discuss practical project management mitigation strategies, Executive's Guide to Project Management presents easy-to-implement infrastructures and processes that will ensure the continued success of your organization and maximize your investment of every project. Collects in one resource all the relevant information for understanding and creating an environment for improved complex project performance A must-read for every member of your senior management team Shows you how to regain responsibility, take action, and skillfully handle complexity to mitigate risk and increase return on project investments It's time for your senior management team to take back control of your investments in projects and programs. Executive's Guide to Project Management shows you how to cultivate your part of the organization so that it can respond to a changing project environment with the infrastructure to support the project and program investment decisions.

Discover exciting behind-the-scenes opportunities and challenges in technology today with Schwalbe's unique **INFORMATION TECHNOLOGY PROJECT MANAGEMENT, REVISED 7E**. This one-of-a-kind book demonstrates the principles distinctive to managing

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information technology (IT) projects that extend well beyond standard project management requirements. No book offers more up-to-the minute insights and software tools for IT project management success, including updates that reflect the latest PMBOK Guide, 5th edition, the global standard for managing projects and earning certification. The book weaves today's theory with successful practices for an understandable, integrated presentation that focuses on the concepts, tools, and techniques that are most effective today. INFORMATION TECHNOLOGY PROJECT MANAGEMENT is the only book to apply all ten project management knowledge areas to IT projects. You master skills in project integration, scope, time, cost, quality, human resource, communications, risk, procurement, and stakeholder management as well as all five process groups--initiating, planning, executing, monitoring and controlling, and closing. Intriguing examples from familiar companies featured in today's news, a new Agile case, opportunities with MindView software, and a new chapter on project stakeholder management further ensure you are equipped to manage information technology projects with success. The REVISED Seventh Edition has updated Appendix A for Microsoft Project 2013. Important Notice: Media content referenced within the product description or the product text may not be available in the ebook version. BUSINESS STRATEGY. "The 4 Disciplines of Execution" offers the what but also how effective execution is achieved. They share numerous examples of companies that have done just that, not once, but over and over

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again. This is a book that every leader should read! (Clayton Christensen, Professor, Harvard Business School, and author of "The Innovator's Dilemma)." Do you remember the last major initiative you watched die in your organization? Did it go down with a loud crash? Or was it slowly and quietly suffocated by other competing priorities? By the time it finally disappeared, it's likely no one even noticed. What happened? The whirlwind of urgent activity required to keep things running day-to-day devoured all the time and energy you needed to invest in executing your strategy for tomorrow. "The 4 Disciplines of Execution" can change all that forever.

Why another book on software project management? For some time, the fields of project management, computer science, and software development have been growing rapidly and concurrently. Effective support for the enterprise demands the merging of these efforts into a coordinated discipline, one that incorporates best practices from both systems development and project management life cycles. Robert K. Wysocki creates that discipline in this book--a ready reference for professionals and consultants as well as a textbook for students of computer information systems and project management. By their very nature, software projects defy a "one size fits all" approach. In these pages you will learn to apply best-practice principles while maintaining the flexibility that's essential for successful software development. Learn how to make the planning process fit the need * Understand how and why software development must be planned on a certainty-to-uncertainty continuum * Categorize your projects on a

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four-quadrant model * Learn when to use each of the five SDPM strategies--Linear, Incremental, Iterative, Adaptive, and Extreme * Explore the benefits of each strategic model and what types of projects it supports best * Recognize the activities that go into the Scoping, Planning, Launching, Monitoring/Controlling, and Closing phases of each strategy * Apply this knowledge to the specific projects you manage * Get a clear picture of where you are and how to get where you want to go

A Breakthrough Framework for Adaptive Project Management from Project Management Guru Robert K. Wysocki For an increasing number of critical projects, traditional project management models simply are not appropriate. In many cases, complete requirements and objectives cannot be specified up front, and significant changes cannot be avoided. What's needed is an entirely new framework for project management: one that combines agile methods with the profession's most enduring best practices. In this book, Robert K. Wysocki provides that framework—the Adaptive Project Framework (APF)—and shows how to apply it in any domain. Wysocki, one of the world's leading project management consultants, has spent decades helping large organizations succeed with complex projects. Drawing on everything he's learned, he explains why a fundamentally new framework is needed and introduces all five phases of that framework. He covers artifacts, processes, and deliverables, and shows how to utilize each phase most effectively in your environment. Through four detailed case studies, you'll discover how APF can help you adapt to unexpected events,

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encouraging creative responses based on open partnerships between clients and project teams. Coverage includes Bringing greater flexibility and speed to any project, regardless of its goals or context Moving forward successfully with projects that have vague requirements Discovering what clients really want, not just what they say they want Managing ongoing scope changes throughout a project Customizing APF to your own environment Integrating APF with existing agile software development methods Using APF to overcome the obstacles to success Preparing for the future of project management This book is written for every project participant—project and program managers, software and product developers, process designers, and business analysts—who needs to deliver results in a world that won't stand still.

Effective Project Management Traditional, Agile, Extreme, Hybrid John Wiley & Sons

Compared to a few decades ago, companies today are faced with a much more challenging environment providing successful products and solutions for their customers. They are dealing with global competition, very rapid change in technologies, and tremendous volatility in economic conditions. As project managers, we are helping our companies survive in this difficult landscape. We are “agents of change” and “drivers of change.” The most important project management methodology today that will help us deal with this change and this volatility is Agile. However, no one process or project management methodology fits all situations! Agile is not a panacea for all projects. Many times, our projects are large enough and complex enough that some parts of the project are best suited to using a predictive

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planning approach, and other parts are more suited to using Agile. Therefore, a hybrid approach that mixes the traditional, waterfall approach with Agile is really required in many situations today. The agile community oftentimes has quite a negative view of hybrid approaches. Key writers on Agile often say that attempting to use hybrid will corrupt all attempts to use Agile, and will result in failure. In this book, the argument is made that integrating these methodologies can be done if approached the right way, and in fact, this is necessary today.

Project Management A total, interactive guide to keeping your projects on schedule, within budget, and up to spec—every time! This unique interactive tutorial does something that no other guide on the market can: it gives you an opportunity to learn firsthand all the ins and outs of project management. While other guides simply describe what works and what doesn't, this book/software package lets you find out for yourself by first schooling you in state-of-the-art project management principles and practices, and then immersing you in a simulated environment in which you're required to think and act like a seasoned project manager. As you work through a variety of simulated projects, your progress is monitored by a savvy mentor who analyzes your decisions, poses a number of realistic problems that you solve using Microsoft Project, and offers invaluable advice and guidance on how to do it even better next time. The first and only truly hands-on guide to successful project management ever created, Effective Project Management: Provides novices with a complete introduction to the principles of sound project management Offers experienced project managers an opportunity to fine-tune their skills Describes all the proven management tools and techniques you need to stay on schedule and within budget without compromising quality Adheres to the Project Management Institute's curriculum

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outline (PMBOK) and follows the necessary course requirements for professional certification Provides a simulated environment on CD-ROM in which to apply the principles, tools, and techniques described in the book This title was first published in 2000: The author's masterly exposition of the principles and practice of project management has been pre-eminent in its field for four decades. It was among the very few early books to treat project management holistically, rather than as a collection of separate techniques. It thus explains the entire project management process in great detail, demonstrating techniques ranging from the simplest of charts to sophisticated computer applications. Everything is reinforced throughout with case examples and diagrams. The text has been completely restructured and largely rewritten for this ninth edition, so that the sequence now follows even more closely the life-cycle of a typical project from its earliest definition to final close-out. Case examples and diagrams have all been reviewed, updated, augmented or replaced. "...a well written and content rich book. From a teacher's perspective, using this book in an advanced project management seminar challenges students to understand the application of these concepts." —Alexander Walton, PMP, IT consultant to the University of California at Berkeley Widely acclaimed as one of the top agile books in its first edition, Project Management the Agile Way has now been updated and redesigned by popular demand. This second edition is in a modular format to facilitate training and advanced course instruction, and provides new coverage of agile, such as hybrid agile methods, the latest public sector practices, and a chapter dedicated to transitioning to agile. It discusses the "grand bargain" between project management and business; the shift in dominance from plans to product and from input to output; and introduces new concepts such as return on

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benefit. Experienced practitioners and students that want to learn how to make agile work effectively in the enterprise should read this book. Individuals preparing for the PMI Agile Certified Practitioner (PMI-ACP)® examination, and training providers developing courses, will find this second edition quite helpful.

When project managers are faced with budget cuts and fewer resources, waste elimination becomes a priority in maintaining effectiveness. This does not mean shortening or abandoning traditional project cycles. In fact, fast results on critical assignments can only be completed with strong plans and a detailed work breakdown structure. The connections, or lack thereof, are what strongly impact performance and quality. Lean and Agile, as covered in this book, are meant to enhance traditional project management, not replace the science. A strong foundation in traditional project management is necessary to appreciate the benefits of adopting Lean and Agile. *Lean and Agile Project Management: How to Make Any Project Better, Faster, and More Cost Effective* defines the wastes and issues found in project management and demonstrates how they can be addressed by engaging Lean thinking and Agile techniques. This book also:

- Shows how to apply Lean principles to project management (PM)
- Teaches the application of simple Six Sigma metrics in PM
- Discusses the adoption of Agile techniques in PM in order to stay on task and remain flexible
- Helps readers discover the theoretical synergies between popular PM programs
- Promotes an understanding of how Lean people skills can help a person become a better leader and manager

Since the publication of the first edition of this book, the bodies of knowledge have all been systematically updated. In addition, through conducting peer groups and detailed workshops, the Author has simplified many of the basics, and they are now much easier to

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understand. Essentially, the Author believes traditional project management can benefit from adding Lean and Agile, but she has simplified the model for greater efficiency.

Production Planning and Control draws on practitioner experiences on the shop floor, covering everything a manufacturing or industrial engineer needs to know on the topic. It provides basic knowledge on production functions that are essential for the effective use of PP&C techniques and tools. It is written in an approachable style, thus making it ideal for readers with limited knowledge of production planning. Comprehensive coverage includes quality management, lean management, factory planning, and how they relate to PP&C. End of chapter questions help readers ensure they have grasped the most important concepts. With its focus on actionable knowledge and broad coverage of essential reference material, this is the ideal PP&C resource to accompany work, research or study. Uses practical examples from the industry to clearly illustrate the concepts presented Provides a basic overview of statistics to accompany the introduction to forecasting Covers the relevance of PP&C to key emerging themes in manufacturing technology, including the Industrial Internet of Things and Industry 4

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